WILLIAMS ADVANCED ENGINEERING

'FORMULA ONE TO FLIGHT'

Global Urban Air Summit 2019

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VONVI

F1 DERIVED TECHNOLOGY

The Motorsport environment provides an excellent platform for innovation and development.

Rapid development cycles – 18 months 'cradle to grave'

Challenging deadlines

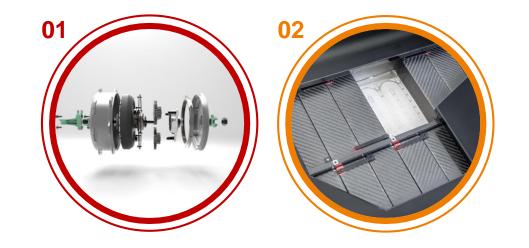
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A need to remain competitive & leverage latest technology

Opportunities for technology transfer across a range of markets

Williams Advanced Engineering formed to exploit & commercialise knowledge & technology ...

DIFFERENT MARKETS, SAME CHALLENGES





01 PACKAGING

- Systems Engineering approach
- Analysis & Design

03 ELECTRIFICATION

- Hybrid & EV architectures
- High density power & energy
- Advanced battery technology (thermal management, energy harvesting & storage, rapid/efficient

charging, condition monitoring, predictive maintenance, battery management)

05 AERODYNAMICS

- Formula 1 aerodynamics
 approach
- Aircraft aerodynamics require similar approach to efficiency

02 LIGHTWEIGHTING

- Composite & AM technology
- Minimising parasitic waste
- Increasing load capacity & range

04 CONNECTIVITY

- Secure systems & pipeline
- Data collection & analytics
- Sensor systems
- Information management & display





DIVERSIFICATION Grid to Air ...





THE QUEEN'S AWARDS FOR ENTERPRISE: INNOVATION 2018



BATTERY TECHNOLOGY DEVELOPMENT

- A need to:
 - Drive down cost & mass
 - Improve volumetric energy density
 - Prove safety
 - Realise 'in air' certification
- Li-ion:
 - Cell energy density doubled in 15 years, but still need for improvement for eVTOL applications (>500Wh/kg pack)
 - Pack costs reduced significantly (<\$250/kWh), but way to go
 - Electrode chemistries continue to be developed (safety, conductivity, stability & cost)
- Other chemistries emerging (but predominantly still lab scale):
 - Li-S, Li-Metal
 - Na-ion
 - Metal Air
 - Solid State
- Systems Approach needed
 - Thermal Regulation & Battery Management Systems
 - Motors, Invertors & control electronics

7

WHAT ARE WE DOING?



Williams plans to put Britain at front of race among electric cars

industrial strategy secretary.

ion to place for these technologies."

irand prix team's parent company to build battery factory

the government's industrial strategy.

The joint venture, called Hyperbat, alms to make 101000 battery and power

systems a year at the site and is target-

Jamar Land Rover, Rolls-Royce and

vert Lea Industriar Editor

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vin is to get its first manufacturing which has identified electric cars as a edicated to making batteries for key pillar of fature growth. The facility initially will create 800 ems Grand Pira Holdings, high-skilled jobs and will supply the ompany of the Williams For-battery-powered version of Aston

motor racing team, is work- Martin's existing petrol-driven Rapide isipart, the motor compoto start production for

's first efectric supercur.

v plast will open in ing not only Aston Martin but Britain's the British motor other high-end manufacturers, such as Through the industrial deategy, the

- < facility that has
- petrol exhaust Beatley he house to
- The first batteries for the RapidE could be twice as powerful as those in armakers
- **Openni** the Tesla, the American electric vehicle braid

model.

Britaink only other hattery manufac-

boost for the automotive industry and turing plant is a Nissan facility next to Williams Grand Prix Holdings | its car factory in Sunderland assemquoted in Frankfurt and controlled by bling power packs for the all-electric Sir Frank Williams, the Formula On-Nissan Leaf produced on the site. The joint venture and new facility The subsidiary involved in th will be announced today at a govern-

wature is Williams Advanced Engl ment zero emissions summit led by peering set up in 2010 to explor Greg Clark, the business, energy and Formula One technologies in male storiant sectors: It is based at Gross Speaking ahead of the announce-Oxfordshire, close to the grand pri ment, Mr Clark said. 'Hoheid and engineering team. One of its first yee efectric vehicles will play a key part in jects was the electric haltery and powe Britain's cleaner and greener luture. posterns for the Januar CX75 prototyp Inspervant, which featured in the Jaco

government is building on our world-Bond film Spectre leading strengths, making the UK the Hyperbal was formed by a p ment-funded collaboration Williams will supply the design the two at Warwick expriseering and chemistry technology Advanced Peopulsion Ce and Unipart the manufacturing pro-Sir Vince Cable, the L cesses and supply chain knowhow. former husiness ar

+ Hyperbat Joint Venture

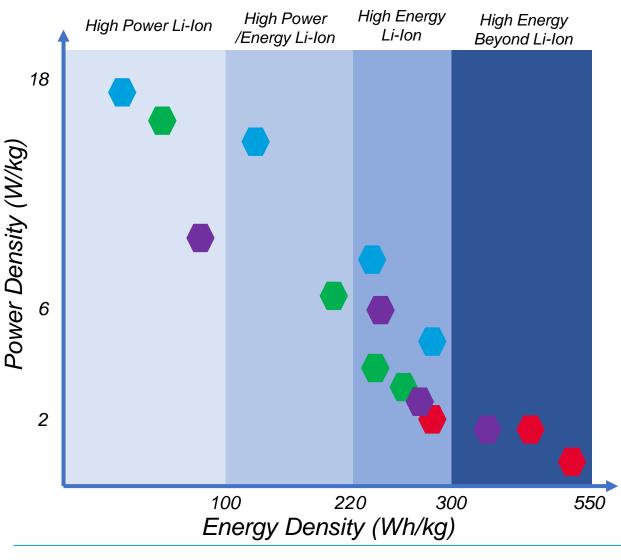
+ Academic research partners

- Improve energy & power density
- Hybrid cells
- + Cell supplier monitoring & engagement
 - Drive down cost
 - Improve recyclability
 - Increase longevity





+ DIVERSITY OF BATTERY DEVELOPMENT ACTIVITY



Project Description:

- Motorsport (Spec)
- Motorsport (Competitive)
- Automotive (High-Performance BEV)
- Automotive (High-Performance PHEV)
- Aerospace Novel Cell Chemistries
- Specialist Products

Significant technology diversity within product portfolio





Advancing the Pace of Development



Implementation Real & Controlled Environments

+

First-Principles Approach

Joint Electrochemical, Mechanical, Thermal Engineering

Collaborative Engineering Joint Cell & Pack Engineering





WILLIAMS ADVANCED ENGINEERING

THANK YOU



